

**Ph.D. candidate in political science**  
**University lecturer**  
Department of Political Science  
University of Montreal

Centre de recherche sur les politiques et le développement social (CPDS)  
Centre interuniversitaire de recherche sur la science et la technique (CIRST)

**Research interests**  
science and public policy, health policy, public health, EBPM, COVID-19

**Skills**  
Mixed methods, proficiency in R, statistical modeling, processing of quantitative databases, and natural language processing (NLP) techniques. Proficiency in NVivo, designing semi-structured interviews, process tracing, and network analysis.

## UNIVERSITY EDUCATION

**Since 2019** Ph.D. candidate in political science (University of Montreal) under the supervision of Pr. Éric Montpetit

**2017-2019** Master's degree in Political Science with honors, University of Bordeaux, France

**2014-2017** Bachelor of History with honors, Blaise Pascale University, Clermont Ferrand, France, (2014-2016) and University of Warwick, Coventry, United Kingdom (2016-2017)

**2014** School of Law, University of Auvergne, Clermont Ferrand, France

## PROFESSIONAL EXPERIENCES

### ❖ RESEARCH

**Since January 2020** Research on evidence use and experts' influence in COVID-19 policymaking under the supervision of Pr. Eric Montpetit (University of Montreal), resulting in two research papers recently submitted.

**Since June 2021** Research on knowledge transfer under conditions of uncertainty at the Quebec national institute of public health (INSPQ), resulting in two reports.

### ❖ TEACHING

**Fall 2021, 2022 and 2023** — **Lecturer** : Dynamiques de la vie politique (POL1901), University of Montréal

**Winter 2022 and 2021** — **Coordinator** : administration and public policy (POL1330), University of Montreal

**Fall 2020** — **Teaching assistant** : comparative public administration (POL3321), University of Montreal

**Fall 2019 and Winter 2020** — **Teaching assistant** : contemporary political thought (POL2102), comparative public administration (POL3321), University of Montreal

### ❖ TRAINEESHIP

**2021-2022** Evaluation internship in knowledge transfer at the National Institute of Public Health (INSPQ) and the Quebec immunization committee (CIQ)

## PUBLICATIONS AND COMMUNICATIONS

### ❖ ARTICLES

\* Lemor, Antoine, and Éric Montpetit. (2024) "Evidence-Based or Emotion-Based? Exploring the Role of Uncertainty and Emotions in Shaping COVID-19 Policies", *Policy and Society*, <https://doi.org/10.1093/polsoc/puae010>

\* Lemor, Antoine, Éric Montpetit, Shoghig Téhinian, Clarisse Ven Bellegem, Steven Eichenberger, PerOla Öberg, Frédéric Varone, David Aubin, and Jean-Louis Denis. (Revise and resubmit, *Governance*) "A Network Analysis of Scientific Advice for COVID-19: Belgium, Quebec, Sweden and Switzerland"

\* Lemor, Antoine, Maria Alejandra Costa, Louis-Robert Beaulieu-Guay, and Éric Montpetit. (Revise and resubmit, *Policy and Politics*), "A Theory of Experts' Influence Erosion Over Time : The Waning Hold of Epidemiological Projections' During the COVID-19 Pandemic"

### ❖ CHAPTERS

\* Lemor, Antoine, and Éric Montpetit. (Manuscript in preparation) "Scientific Evidence, Rationality and Emotions: The Impossible Ideal of the Evidence-Based Policy-Making Movement." in *Science in the Making*, edited by Julien Prud'homme, Jean-Pierre Beaud, and Kristoff Talin. Presses de l'Université de Montréal.

\* Montpetit, Éric, and Antoine Lemor. (In press). "Evidence, Human Judgment, and Policy in the Time of COVID-19" in *Providing Evidence. How Do Our Societies Distinguish Between True and False?*, by Molly Kao and Julien Prud'homme. Presses de l'Université de Montréal.

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- \* Lemor, Antoine, Louis-Robert Beaulieu-Guay, PerOla Öberg, and Éric Montpetit. 2022. “Listening to Science in Policy Design: The Contrasting Cases of Quebec and Sweden during the Early Days of the Covid-19 Pandemic.” In *Research Handbook of Policy Design*, 176–93. Edward Elgar Publishing.

#### ❖ SCIENTIFIC COMMUNICATIONS

- \* Lemor, Antoine. “Science or Emotions? The Role of Uncertainty and Emotions in Policy during the COVID-19 Pandemic”. 23rd Symposium of the Interuniversity Research Center on Science and Technology (CIRST), Montreal, December 14.
- \* Lemor, Antoine, Éric Montpetit, Shoghig Téhinian, Clarisse Ven Bellegem, Steven Eichenberger, PerOla Öberg, Frédéric Varone, David Aubin, and Jean-Louis Denis. 2023. “A Network Analysis of Scientific Advice for COVID-19 : Belgium, Quebec, Sweden and Switzerland.” Presented at the panel “Policy Advisory Systems in the COVID-19 Pandemic: A Cross-National Perspective”, 6th International Conference on Public Policy (ICPP6), Toronto, June 27.
- \* Lemor, Antoine, Maria Alejandra Costa, Louis-Robert Beaulieu-Guay, and Éric Montpetit. 2023. “The Influence of Epidemiology in Quebec Over Time”. Presented at the panel “Science and Political Decision-Making in Pandemic Management”, 90th conference of the Francophone Association for Knowledge (ACFAS), Montreal, May 12.
- \* Lemor, Antoine, Éric Montpetit, Shoghig Téhinian, Clarisse Ven Bellegem, Steven Eichenberger, PerOla Öberg, Frédéric Varone, David Aubin, and Jean-Louis Denis. 2023. “The Organization of Expertise Networks in Quebec, Switzerland, Belgium, and Sweden.” Presented at the panel “Science and Political Decision-Making in Pandemic Management”, 90th conference of the Francophone Association for Knowledge (ACFAS), Montreal, May 12.
- \* Lemor, Antoine, Maria Alejandra Costa, Louis-Robert Beaulieu-Guay, and Éric Montpetit. 2022. “Evidence against Time: Experts Influence Erosion during COVID-19 Pandemic.” Presented at the workshop “Evidence based policies: a realistic perspective on knowledge utilisation in public policy”, 3rd International Workshops on Public Policy (IWPP3), Budapest, June 28.
- \* Lemor, Antoine, Maria Alejandra Costa, Louis-Robert Beaulieu-Guay, and Éric Montpetit. 2022. “Science versus Time: Erosion of Expert Influence during the COVID-19 Pandemic.” Presented at the conference of the Canadian Political Science Association (CPSA), May 27.
- \* Lemor, Antoine, Maria Alejandra Costa, Louis-Robert Beaulieu-Guay, and Éric Montpetit. 2022. “Science Against Time: The Waning Influence of Experts During the COVID-19 Pandemic in Quebec.” Presented at the 89th conference of the Francophone Association for Knowledge (ACFAS), May 11.
- \* Lemor, Antoine. 2022. “Bureaucratic Autonomy and Research Autonomy in a Public Research Organization.” Communication presented at the conference of the Research Center on Politics and Social Development (CPDS) and Center for Administrative, Political, and Social Studies and Research (CERAPS), Lille, February 26.
- \* Lemor, Antoine, and Maria Alejandra Costa. 2021. “Making Decisions in Urgency: Information, Attention, and Uncertainty in the Fight Against COVID-19.” Presented at the 4th Soudent Conference of the Quebec Society of Political Science (SQSP), November 24.
- \* Lemor, Antoine, Louis-Robert Beaulieu-Guay, PerOla Öberg, and Éric Montpetit. 2020. “What Happens When Policy-Makers Listen to Science? The Role of Public Health Scientists in Designing Measures to Deal with Covid-19.” Presented at the Workshop of the International Conference on Public Policy (IWPP3), July 27.

#### ❖ REPORTS

- \* Lemor, Antoine, and Marc Lemire. (Manuscript in preparation). “Proposal of an Evaluative Methodology for Knowledge Transfer in Times of Crisis and Uncertainty.” Rapport méthodologique. Institut National de la Santé Publique du Québec (INSPQ). 45 pages.
  - \* Lemor, Antoine (2022) “Evaluation of Knowledge Transfer in the Context of Uncertainty During the COVID-19 Pandemic.” Evaluation Report. National Institute of Public Health of Quebec (INSPQ). 125 pages.
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## ❖ OTHER CONTRIBUTIONS

- \* Lemor, Antoine, et Éric Montpetit. « Was COVID-19 Managed Based on Science, Public Opinion or the Emotions of Decision-Makers? » *Policy Options*, 30 octobre 2023. <https://policyoptions.irpp.org/magazines/october-2023/covid19-public-opinion/>
- \* Lemor, Antoine, et Éric Montpetit. « Quebec's Lack of Transparency during the Pandemic Was a Mistake ». *Policy Options*, 30 octobre 2023. <https://policyoptions.irpp.org/magazines/october-2023/covid19-transparency-quebec/>
- \* Lemor, Antoine, and Sarah Munoz 2023. "Climate change, pandemic: scientists should be able to inform the public freely." *The Conversation*. October 19. <https://theconversation.com/changements-climatiques-pandemie-les-scientifiques-devraient-pouvoir-informer-le-public-librement-213817>
- \* Lemor, Antoine, and Éric Montpetit (forthcoming). "Was management of the COVID-19 based on science, public opinion or the emotions of decision-makers?", *Policy Options*.
- \* Lemor, Antoine, and Éric Montpetit (forthcoming). "Quebec's lack of transparency during the pandemic was a mistake", *Policy Options*.
- \* Lemor, Antoine, and Éric Montpetit. 2022. "Horne Foundry: What Role Do Scientific Evidence Play in Political Decision-Making in Quebec?" *The Conversation*, October 3, 2022. <http://theconversation.com/fonderie-horne-quel-role-occupent-les-preuves-scientifiques-dans-la-decision-politique-au-quebec-189738>.
- \* Lemor, Antoine. 2022. "Public Disengagement from Health Measures: A More Autonomous Public Health is Needed." *The Conversation*, February 9, 2022. <http://theconversation.com/daccrochage-de-la-population-aux-mesures-sanitaires-une-sante-publique-plus-autonome-est-necessaire-176629>
- \* Lemor, Antoine. 2022. "Wearing Masks in Quebec: A 'Caution' as Political as Scientific." *The Conversation*, May 4, 2022. <http://theconversation.com/port-du-masque-au-quebec-une-prudence-tant-politique-que-scientifique-182187>
- \* Lemor, Antoine, Maria Alejandra Costa, Louis-Robert Beaulieu-Guay, and Éric Montpetit. 2022. "The Power of Experts on Health Measures in Quebec." Presented at the roundtable "COVID, Quebec, and the World... One Year Later", Interuniversity Research Center on Science and Technology (CIRST), March 8. <https://cirst.uqam.ca/activites/la-covid-le-quebec-et-le-monde-un-an-plus-tard/>
- \* Lemor, Antoine, Éric Montpetit, and Louis-Robert Beaulieu-Guay. 2021. "Listening to Science in the Design of Public Policies to Combat COVID-19: The Case of School Closures in Quebec and Sweden." Interuniversity Center for Research on Science and Technology (CIRST). *Points of View* (blog). March 31, 2021. <https://cirst.uqam.ca/blogue-du-cirst/ecouter-la-science-dans-la-conception-des-politiques-publiques-de-lutte-contre-la-covid-19-le-cas-de-la-fermeture-des-ecoles-au-quebec-et-en-suede/>

## CONFERENCE ORGANIZATION

- \* Bélair, Jacques, Éric Montpetit, and Antoine Lemor. 2023. "Science and Political Decision-Making in Pandemic Management." Symposium organized as part of the 90th Conference of the Francophone Association for Knowledge (ACFAS), Montreal, May 12. <https://www.acfas.ca/evenements/congres/programme/90/enjeux-recherche/32/c>

## MEDIA

- \* Desrochers, Annie, ed. 2022. "Is China's 'zero COVID' management sustainable?" *Le 15-18*. Ici Radio-Canada Première Montréal. <https://ici.radio-canada.ca/ohdio/premiere/emissions/le-15-18/segments/entrevue/387457/gestion-strict-chine-pek-in-covid-isolement-jeux-olympiques>.
  - \* Boissonneault, Alex, ed. 2022. "Lessons to Be Learned from the Pandemic." *Première Heure*. Ici Radio-Canada Première Québec. <https://ici.radio-canada.ca/ohdio/premiere/emissions/le-15-18/segments/entrevue/387457/gestion-strict-chine-pek-in-covid-isolement-jeux-olympiques>.
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## HONORS AND AWARDS

**Doctoral Research Scholarship (B2Z)** issued by the Quebec Research Fund Society and Culture (FRQSC) · June 2022

**Scholarship for Practical Training Internship (BSMP)** issued by the Quebec Research Fund Society and Culture (FRQSC) for the INSPQ knowledge transfer internship · June 2021

**Graduate Study Scholarship** issued by the Interuniversity Research Center on Science and Technology (CIRST) · September 2021

**My Thesis in 3 Minutes' (2nd place)** issued by the Quebec Society of Political Science (SQSP) · May 2021.

## ASSOCIATIVE COMMITMENTS

**Since 2020 (reelected in 2021, 2022 and 2023)** Treasurer of the Association of Graduate Students in Political Science of the University of Montreal (AECSSPUM).

**Since 2021** Representative to the Orientation and Planning Committee for International Affairs (COPAI) of the University of Montreal.

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